



Quality Policy

Bridging North America is committed to delivering the Project, including the Gordie Howe International Bridge, the Canadian and United States Ports of Entry, and the Interstate 75 Interchange, to the satisfaction of the Windsor-Detroit Bridge Authority, the local communities, and those who will use and maintain the facilities, including MDOT.

The Bridging North America **Quality Management System (QMS)** provides the framework for excellence in project execution and for continual improvement of project processes and is the basis for compliance with the ISO 9001 international standard for quality management.

Quality is the responsibility of every partner, supplier, subcontractor and employee.

Quality is achieved and maintained by those responsible for performing the work, whether employed by Bridging North America or by its various suppliers and subcontractors.

Quality achievement is verified by designated personnel not directly responsible for performing the work. Any non-conformance will be documented, communicated and resolved.

Opportunities to improve the Quality Management System will be identified, evaluated, implemented and their effectiveness verified.

This policy is effective:

APRIL 10, 2025

Date

A handwritten signature in black ink that reads "David T. Henderson".

David T. Henderson
Chief Executive Officer
Bridging North America GP