

Certificate of Registration

ENVIRONMENTAL MANAGEMENT SYSTEM - ISO 14001:2015

This is to certify that:

Bridging North America General
Partnership
35 Prospect Avenue
Windsor
Ontario
N9C 3G3
Canada

Holds Certificate No:

EMS 711027

and operates an Environmental Management System which complies with the requirements of ISO 14001:2015 for the following scope:

The environmental management system to control the risks associated with the Design and Construction of the Gordie Howe International Bridge Project.

For and on behalf of BSI:



Jessica Patel, Senior Vice President, Assurance Americas

Original Registration Date: 2019-08-30

Latest Revision Date: 2025-08-01

Effective Date: 2025-08-30

Expiry Date: 2028-08-29

Page: 1 of 1



...making excellence a habit.™